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TBK & Sons Holdings Limited

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1960)

ANNUAL RESULTS ANNOUNCEMENT FOR THE YEAR ENDED 30 JUNE 2024

The board (the “**Board**”) of directors (the “**Directors**”) of TBK & Sons Holdings Limited (the “**Company**”) announces the audited consolidated financial results of the Company and its subsidiaries (collectively referred to as the “**Group**”) for the year ended 30 June 2024 (the “**Financial Year**”) together with the comparative figures for the year ended 30 June 2023.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 30 June 2024

	<i>Notes</i>	2024 RM’000	2023 RM’000
Revenue	5	288,093	367,940
Cost of sales		(283,206)	(353,716)
Gross profit		4,887	14,224
Other income and gains and losses		1,274	4,092
Selling and distribution expenses		(735)	(1,519)
Administrative expenses		(20,802)	(21,100)
Impairment loss on trade receivables and contract assets, net		(21,244)	(3,013)
(Impairment loss)/reversal of impairment loss on other receivables		(876)	1,344
Finance costs	6	(359)	(834)
Share of profit of an associate		26	27
Loss before income tax expense	7	(37,829)	(6,779)
Income tax expense	8	(77)	(1,746)
Loss for the year		(37,906)	(8,525)

	<i>Notes</i>	2024 RM'000	2023 RM'000
Other comprehensive income for the year, net of tax:			
<i>Item that will not be reclassified subsequently to profit or loss:</i>			
Exchange differences on translation of the Company's financial statements into its presentation currency		–	111
<i>Item that may be reclassified subsequently to profit or loss:</i>			
Exchange differences on translation of foreign operations		<u>672</u>	<u>41</u>
Other comprehensive income for the year		<u>672</u>	<u>152</u>
Total comprehensive income for the year		<u><u>(37,234)</u></u>	<u><u>(8,373)</u></u>
Loss attributable to:			
— Owners of the Company		(32,744)	(8,718)
— Non-controlling interests		<u>(5,162)</u>	<u>193</u>
		<u><u>(37,906)</u></u>	<u><u>(8,525)</u></u>
Total comprehensive income attributable to:			
— Owners of the Company		(32,095)	(8,552)
— Non-controlling interests		<u>(5,139)</u>	<u>179</u>
		<u><u>(37,234)</u></u>	<u><u>(8,373)</u></u>
Loss per share	9		
— Basic and diluted (RM)		<u><u>(3.27 sen)</u></u>	<u><u>(0.87 sen)</u></u>

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2024

	<i>Notes</i>	2024 RM'000	2023 RM'000
Non-current assets			
Property, plant and equipment		15,386	18,012
Intangible assets		234	392
Interest in an associate		174	148
Deferred tax assets		13	–
		<u>15,807</u>	<u>18,552</u>
Current assets			
Trade receivables, other receivables, deposits and prepayments	<i>11</i>	76,830	60,762
Contract assets	<i>12</i>	49,918	37,352
Inventories		–	25,575
Pledged time deposits		6,617	6,437
Restricted bank balances		450	–
Cash and cash equivalents		28,858	45,928
Tax recoverable		3,039	3,096
		<u>165,712</u>	<u>179,150</u>
Current liabilities			
Trade and other payables	<i>13</i>	67,964	36,271
Contact liabilities		–	6,119
Lease liabilities		826	1,692
Bank and other borrowings		2,988	6,384
Tax payable		1,534	1,541
		<u>73,312</u>	<u>52,007</u>
Net current assets		<u>92,400</u>	<u>127,143</u>
Total assets less current liabilities		<u>108,207</u>	<u>145,695</u>

	<i>Notes</i>	2024 RM'000	2023 RM'000
Non-current liabilities			
Lease liabilities		–	470
Bank and other borrowings		975	747
Deferred tax liabilities		–	12
		<u>975</u>	<u>1,229</u>
NET ASSETS		<u>107,232</u>	<u>144,466</u>
Equity			
Share capital	<i>14</i>	5,300	5,300
Reserves		105,619	137,714
		<u>110,919</u>	<u>143,014</u>
Equity attributable to owners of the Company		110,919	143,014
Non-controlling interests		(3,687)	1,452
		<u>110,919</u>	<u>143,014</u>
TOTAL EQUITY		<u>107,232</u>	<u>144,466</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 30 June 2024

1. GENERAL INFORMATION

The Company was incorporated in the Cayman Islands as an exempted company with limited liability on 8 November 2018 under the Companies law of the Cayman Islands. The address of the Company's registered office is at the office of Conyers Trust Company (Cayman) Limited, Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands. Its principal place of business in Hong Kong and Malaysia are located at Unit 1903, 19/F., West Tower, Shun Tak Centre, 168–200 Connaught Road Central, Hong Kong and Lot 333, Kampung Paya, Batu 2 Jalan Seremban, Port Dickson, Negeri Sembilan, Malaysia, respectively. On 30 September 2019 (the "**Listing Date**"), the Company's shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") by way of share offer (the "**Share Offer**").

The Company is an investment holding company and its subsidiaries are principally engaged in the provision of civil and structural works in Malaysia and the People's Republic of China (the "**PRC**") and trading of oil and related products in the PRC. The ultimate holding company of the Company is TBK & Sons International Limited ("**TBKS International**") which is incorporated in the British Virgin Islands. The controlling shareholders of the Company are Mr. Tan Hun Tiong and Mr. Tan Han Peng.

2. BASIS OF PREPARATION

(a) Statement of compliance

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards and International Accounting Standards as issued by International Accounting Standards Board ("**IASB**") and Interpretations (collectively "**IFRS Accounting Standards**") and the disclosure requirements of the Hong Kong Companies Ordinance. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange ("**Listing Rules**").

(b) Basis of measurement

The consolidated financial statements have been prepared under the historical cost basis.

(c) Functional and presentation currency

The functional currency of the Company is Hong Kong dollars ("**HK\$**") while the financial statements are presented in Malaysian Ringgit ("**RM**"), as in the opinion of the directors of the Company, it presents more relevant information to the management who monitors the performance and financial position of the Group based on RM. All values are rounded to the nearest thousand (RM'000) except when otherwise indicated.

3. ADOPTION OF IFRS ACCOUNTING STANDARDS

(a) New or amended IFRS Accounting Standards adopted by the Group

In the current year, the Group has applied for the first time the following new or amended IFRS Accounting Standards which are relevant to the Group's operations and effective for the consolidated financial statements of the Group for the annual period beginning on 1 July 2023:

IFRS 17	Insurance Contracts
Amendments to IAS 1 and IFRS Practice Statement 2	Disclosure of Accounting Policies
Amendments to IAS 8	Definition of Accounting Estimates
Amendments to IAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction
Amendments to IAS 12	International Tax Reform — Pillar Two Model Rules

None of these new or amended IFRS Accounting Standards has a material impact on the Group's results and financial position for the current or prior period. Although amendments to IAS 1 and IFRS Practice Statement 2 have no effect on the measurement or presentation of any item in the consolidation financial statements of the Group but affect the disclosure of accounting policies of the Group. The Group has not early applied any new or amended IFRS Accounting Standards that is not yet effective for the current accounting period. Impact on the applications of these amendments is summarised below.

Amendments to IAS 1 and IFRS Practice Statement 2 — Disclosure of Accounting Policies

In February 2021, the IASB issued amendments to IAS 1 and IFRS Practice Statement 2. The amendments aim to make accounting policy disclosures more informative by replacing the requirement to disclose "significant accounting policies" with "material accounting policy information". The amendments also provide guidance under what circumstance, the accounting policy information is likely to be considered material and therefore requiring disclosure.

(b) New or amended IFRS Accounting Standards that have been issued but are not yet effective

The following new or amended IFRS Accounting Standards, potentially relevant to the consolidated financial statements of the Group, have been issued but are not yet effective and have not been early adopted by the Group. The Group's current intention is to apply these changes on the date they become effective:

Amendments to IAS 1	Classification of Liabilities as Current or Non-current (the “ 2020 Amendment ”) ¹
Amendments to IAS 1	Non-current Liabilities with Covenants (the “ 2022 Amendment ”) ¹
Amendments to IFRS 16	Lease Liability in a Sale and Leaseback ¹
Amendments to IAS 7 and IFRS 7	Supplier Finance Arrangements ¹
Amendments to IAS 21	Lack of Exchangeability ²
Amendments to IFRS 9	Amendments to Classification and Measurement of Financial Instruments ³
IFRS 18	Presentation and Disclosure in Financial Statement ⁴
IFRS 19	Subsidiaries without Public Accountability Disclosure ⁴
Amendments to IFRS 10 and IAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ⁵

¹ Effective for annual periods beginning on or after 1 January 2024

² Effective for annual periods beginning on or after 1 January 2025

³ Effective for annual periods beginning on or after 1 January 2026

⁴ Effective for annual periods beginning on or after 1 January 2027

⁵ The amendments shall be applied prospectively to the sale or contribution of assets occurring in annual periods beginning on or after a date to be determined

Amendments to IAS 1 — Classification of Liabilities as Current or Non-Current

The 2020 Amendments provide clarification that if an entity's right to defer settlement of a liability is subject to compliance with future covenants, the entity has a right to defer settlement of the liability even if it does not comply with those covenants at the end of the reporting period. Classification of a liability is unaffected by the likelihood that the entity will exercise its right to defer settlement of the liability. The 2020 Amendments also clarify the situations that are considered as a settlement of a liability. The 2020 Amendments are effective for annual periods beginning on or after 1 January 2024 and shall be applied retrospectively. Earlier application of the 2020 Amendments is permitted. However, an entity that applies the 2020 Amendments early is also required to apply the 2022 Amendments, and vice versa.

The directors of the Company do not anticipate that the application of the amendments in the future will have any material impact on the consolidated financial statements.

Amendments to IAS 1 — Non-Current Liabilities with Covenants

The 2022 Amendments clarify how to treat liabilities that are subject to covenants to be complied with, at a date subsequent to the reporting period. The 2022 Amendments improve the information an entity provides when its right to defer settlement of a liability for at least twelve months is subject to compliance with covenants. The 2022 Amendments clarify that only covenants with which an entity must comply on or before the reporting date will affect a liability's classification as current or non-current. The 2022 Amendments are effective for annual periods beginning on or after 1 January 2024 and shall be applied retrospectively. Earlier application of the 2022 Amendments is permitted.

The directors of the Company do not anticipate that the application of the amendments in the future will result in the reclassification of the Group's liabilities

Amendments to IFRS 16 — Lease Liability in a Sale and Leaseback

The amendments specify the requirements that a seller-lessee uses in measuring the lease liability arising in a sale and leaseback transaction to ensure the seller-lessee does not recognise any amount of the gain or loss that relates to the right of use it retains.

The directors of the Company do not anticipate that the application of the amendments in the future will have any material impact on the consolidated financial statements.

Amendments to IAS 7 and IFRS 7 — Supplier Finance Arrangements

The amendments require new disclosure requirements about the supplier financing arrangements. The amendments are intended to enable investors to assess the effects on an entity's liabilities, cash flows and the exposure to liquidity risk.

The directors of the Company do not anticipate that the application of the amendments in the future will have any material impact on the consolidated financial statements.

Amendments to IAS 21 — Lack of Exchangeability

The amendments introduce requirements to assess when a currency is exchangeable into another currency and when it is not. The amendments require an entity to estimate the spot exchange rate when it concludes that a currency is not exchangeable into another currency.

The directors of the Company do not anticipate that the application of the amendments in the future will have any material impact on the consolidated financial statements.

Amendments to IFRS 9 — Amendments to Classification and Measurement of Financial Instruments

The amendments provide clarification on the recognition and derecognition dates for financial assets and liabilities, with a specific exception for financial liabilities settled through electronic transfer. The amendments enhance the guidance for assessing the contractual cash flow characteristics of financial assets, including additional considerations for contingent features, non-recourse loans, and contractually linked instruments. The amendments introduce new disclosure requirements for equity instruments classified as fair value through other comprehensive income and for financial instruments containing contingent features.

The directors of the Company do not anticipate that the application of the amendments in the future will have any material impact on the consolidated financial statements.

IFRS 18 — Presentation and Disclosure in Financial Statements

IFRS 18 sets out significant new requirements for how financial statements are presented, with particular focus on the statement of profit or loss, including requirements for mandatory sub-totals to be presented, aggregation and disaggregation of information, as well as disclosures related to management-defined performance measures. The aim of IFRS 18 is to improve comparability and transparency of companies' performance reporting. IFRS 18 has also resulted in narrow changes to the statement of cash flows.

The application of the new standard in the future will have no effect of the measurement of any items in the consolidated financial statements but affect the presentation and disclosure on the consolidated financial statements. The directors of the Company are currently assessing the impact that the application of the standard will have on the Group's consolidated financial statements.

IFRS 19 — Subsidiaries without Public Accountability Disclosure

IFRS 19 aims at simplifying financial reporting for eligible subsidiary companies by allowing reduced disclosures.

The directors of the Company do not anticipate that the application of the amendments in the future will have any material impact on the consolidated financial statements.

Amendments to IFRS 10 and IAS 28 — Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments address an inconsistency between the requirements in IFRS 10 and in IAS 28 in dealing with the sale or contribution of assets between an investor and its associate or joint venture. The amendments require a full recognition of a gain or loss resulting from a downstream transaction when the sale or contribution of assets between an investor and its associate or joint venture constitutes a business. For a transaction involving assets that do not constitute a business, a gain or loss resulting from the transaction is recognised in the investor's profit or loss only to the extent of the unrelated investor's interest in that associate or joint venture. The amendments are to be applied prospectively. The previous mandatory effective date of amendments to IFRS 10 and IAS 28 was removed by the IASB in December 2015 and a new mandatory effective date will be determined after the completion of a broader review of accounting for associates and joint ventures. However, the amendments are available for adoption now.

The directors of the Company do not anticipate that the application of the amendments in the future will have any material impact on the consolidated financial statements.

4. SEGMENT REPORTING

The Group is principally engaged in civil and structural works in Malaysia and the PRC and trading of oil and related products in the PRC.

One of the executive directors of the Company has been identified as the chief operating decision-maker (“**CODM**”) of the Group who reviews the Group's internal reporting in order to assess performance of the Group on a regular basis and allocate resources.

(a) Reportable segment

The Group's operating segments are managed separately as each business offers different services and requires different business strategies. The Group has the following five reportable segments:

- (i) Site preparation works projects
- (ii) Civil works projects
- (iii) Building works projects
- (iv) Construction and renovation works projects
- (v) Trading of oil and related products

The CODM monitors the results of the Group's operating segments separately for the purpose of making decisions about resources allocation and performance assessment. Segment performance is evaluated based on gross profit of each reportable segment.

Segment revenue and results

	Site preparation works projects RM'000	Civil works projects RM'000	Building works projects RM'000	Construction and renovation works projects RM'000	Trading of oil and related products RM'000	Total RM'000
Year ended 30 June 2024						
Revenue						
Revenue from external customers	2,922	51,522	1,525	52,484	179,640	288,093
Segment cost of sales	<u>(2,822)</u>	<u>(48,129)</u>	<u>(1,458)</u>	<u>(51,714)</u>	<u>(179,083)</u>	<u>(283,206)</u>
Gross profit	<u>100</u>	<u>3,393</u>	<u>67</u>	<u>770</u>	<u>557</u>	<u>4,887</u>
Other income and gains and losses						1,274
Selling and distribution expenses						(735)
Administrative expenses						(20,802)
Impairment loss on trade receivables and contract assets, net						(21,244)
Impairment loss on other receivables						(876)
Finance costs						(359)
Share of profit of an associate						26
Loss before income tax expense						<u>(37,829)</u>
Year ended 30 June 2023						
Revenue						
Revenue from external customers	500	43,877	6,555	40,762	276,246	367,940
Segment cost of sales	<u>(496)</u>	<u>(42,459)</u>	<u>(6,001)</u>	<u>(36,848)</u>	<u>(267,912)</u>	<u>(353,716)</u>
Gross profit	<u>4</u>	<u>1,418</u>	<u>554</u>	<u>3,914</u>	<u>8,334</u>	<u>14,224</u>
Other income and gains and losses						4,092
Selling and distribution expenses						(1,519)
Administrative expenses						(21,100)
Impairment loss on trade receivables and contract assets, net						(3,013)
Reversal of impairment loss on other receivables						1,344
Finance costs						(834)
Share of profit of an associate						27
Loss before income tax expense						<u>(6,779)</u>

Other segment information

Year ended 30 June 2024	Site preparation works projects <i>RM'000</i>	Civil works projects <i>RM'000</i>	Building works projects <i>RM'000</i>	Construction and renovation works projects <i>RM'000</i>	Trading of oil and related products <i>RM'000</i>	Total <i>RM'000</i>
Depreciation of items of property, plant and equipment						
Operating segments	24	411	12	157	301	905
Amount unallocated						251
						<u>1,156</u>
Depreciation of right-of-use assets						
Operating segments	55	940	28	-	1,036	2,059
Amount unallocated						34
						<u>2,093</u>
Year ended 30 June 2023	Site preparation works projects <i>RM'000</i>	Civil works projects <i>RM'000</i>	Building works projects <i>RM'000</i>	Construction and renovation works projects <i>RM'000</i>	Trading of oil and related products <i>RM'000</i>	Total <i>RM'000</i>
Depreciation of items of property, plant and equipment						
Operating segments	8	661	93	147	276	1,185
Amount unallocated						544
						<u>1,729</u>
Depreciation of right-of-use assets						
Operating segments	13	1,155	161	-	2,684	4,013
Amount unallocated						34
						<u>4,047</u>

Segment assets and liabilities

There were no separate segment assets and segment liabilities information provided to the CODM as CODM does not use this information to allocate resources and evaluate the performance of the operating segments.

(b) Geographical information

The Group's operations are located in Hong Kong, Malaysia and the PRC.

In presenting information on the basis of geographical areas, segment revenue is based on the geographical location of customers from which the sales transactions originated.

The non-current assets based on the geographical location of the Group's assets do not include intangible assets, interest in an associate and deferred tax assets ("**Specified non-current assets**").

	Revenue from external customers		Specified non-current assets	
	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
Hong Kong	–	–	3	11
Malaysia	55,969	50,932	14,334	15,495
PRC	232,124	317,008	1,049	2,506
	<u>288,093</u>	<u>367,940</u>	<u>15,386</u>	<u>18,012</u>

(c) Major customers

Details of customers who generated 10% or more of the Group's revenue for the year are as follows:

	2024 RM'000	2023 RM'000
Trading of oil and related products:		
Customer A	154,699	151,036
Customer B	–	85,451
	<u>–</u>	<u>85,451</u>

5. REVENUE

Revenue represents the amounts received and receivable for civil and structural works rendered by the Group to customers and trading of oil and related products.

An analysis of the Group's revenue is as follows:

	2024 <i>RM'000</i>	2023 <i>RM'000</i>
<i>Recognised over time</i>		
Contract revenue	108,453	91,694
<i>Recognised at point in time</i>		
Trading of oil and related products	<u>179,640</u>	<u>276,246</u>
	<u>288,093</u>	<u>367,940</u>

Civil and structural works represent performance obligations that the Group satisfies over time for each respective contract. The period of civil and structural works varies from 1 to 3 years (2023: 1 to 3 years).

Transaction price allocated to the remaining performance obligations

The following table shows the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied (or partially unsatisfied) as at the end of each reporting period.

	2024 <i>RM'000</i>	2023 <i>RM'000</i>
Provision of civil and structural works	<u>37,956</u>	<u>72,847</u>

Based on the information available to the Group as at the end of each reporting period, the management of the Group expects the transaction price allocated to the above unsatisfied (or partially unsatisfied) contracts as at 30 June 2024 will be recognised as revenue in the next 9 months (2023: in the next 18 months).

6. FINANCE COSTS

	2024 <i>RM'000</i>	2023 <i>RM'000</i>
Interest on:		
— bank and other borrowings	282	573
— lease liabilities	<u>77</u>	<u>261</u>
	<u>359</u>	<u>834</u>

7. LOSS BEFORE INCOME TAX EXPENSE

	2024 <i>RM'000</i>	2023 <i>RM'000</i>
Loss before income tax expense is arrived at after charging/ (crediting):		
Auditors' remuneration	906	849
Short-term leases expenses	3,737	3,041
Amortisation on intangible assets	164	168
Depreciation of property, plant and equipment	1,156	1,729
Depreciation of right-of-use assets	2,093	4,047
Impairment loss on trade receivables and contract assets	21,277	3,548
Reversal of impairment loss on trade receivables and contract assets	(33)	(535)
Impairment loss on trade receivables and contract assets, net	21,244	3,013
Impairment loss/(reversal of impairment) on other receivables	876	(1,344)
Write off of other receivables	–	19
Write off of property, plant and equipment	3	–
Reversal of provision for onerous contracts	(167)	–
Employee benefits expenses (including directors' and chief executive's emoluments):		
— Wages, salaries and other benefits	28,186	26,188
— Contributions to defined contribution plans (<i>Note</i>)	1,836	1,826
Total employee costs	30,032	28,014
Less: amounts included in cost of sales	(16,778)	(15,002)
	<u>13,254</u>	<u>13,012</u>

Note: For the years ended 30 June 2024 and 30 June 2023, there were neither contributions forfeited by the Group nor had there been any utilisation of such forfeited contributions to reduce future contributions. As at 30 June 2024 and 30 June 2023, there were no forfeited contributions which were available for utilisation by the Group to reduce the existing level of contributions to the government defined contribution retirement benefit scheme.

8. INCOME TAX EXPENSE

The amount of income tax expense in the consolidated statement of profit or loss and other comprehensive income represents:

	2024 <i>RM'000</i>	2023 <i>RM'000</i>
Malaysian corporate income tax		
— provision for the year	57	–
— capital gain tax	–	119
— under provision in respect of prior years	–	1
	<u>57</u>	<u>120</u>
PRC enterprise income tax		
— provision for the year	14	1,665
— under/(over) provision in respect of prior years	31	(48)
	<u>45</u>	<u>1,617</u>
Deferred tax	<u>(25)</u>	<u>9</u>
Income tax expense	<u><u>77</u></u>	<u><u>1,746</u></u>

Pursuant to the rules and regulations of the Cayman Islands, the Company is not subject to any income tax in the Cayman Islands.

The Malaysian corporate income tax applicable to Tan Bock Kwee & Sons Sdn. Bhd. (“**TBK**”) and Prestasi Senadi Sdn. Bhd. (“**Prestasi Senadi**”) is calculated at the statutory tax rate of 24% of the assessable profits for the year ended 30 June 2024. No provision for Malaysian income tax had been provided for the year ended 30 June 2023 as these two subsidiaries had no assessable profits arising in Malaysia.

The provision for PRC current income tax for 聯高能源(山東)有限公司 (Liangao Energy (Shandong) Company Limited) (“**Liangao Shandong**”) is based on a statutory rate of 25% of the assessable profits for the years ended 30 June 2024 and 2023 as determined in accordance with the relevant income tax rules and regulations of the PRC.

Pursuant to the Notice on the Policies of Income Tax Preferences for Enterprises in Hainan Free Trade Port (Cai Shui [2020] No. 31) jointly issued by the Department of Finance of Hainan Province and the Hainan Province Tax Service of State Taxation Administration, the Group’s subsidiary, 港聯高能源(海南)有限公司 Gangliangao Energy (Hainan) Company Limited (“**Gangliangao Hainan**”), is subject to enterprise income tax at the preferential rate of 15% from 1 January 2020 to 31 December 2024.

Other than the above-mentioned subsidiaries, certain PRC subsidiaries are eligible as a small low-profit enterprise and is subject to the preferential tax treatment for the years ended 30 June 2024 and 2023. The portion of annual taxable income amount of a small low-profit enterprise which does not exceed RMB1 million shall be computed at a reduced rate of 12.5% of taxable income amount, and be subject to enterprise income tax at 20% tax rate; the portion of annual taxable income amount which exceeds RMB1 million but does not exceed RMB3 million shall be computed at a reduced rate of 25% of taxable income amount, and be subject to enterprise income tax at 20% tax rate.

No Hong Kong profits tax has been provided as the Group has no assessable profits arising in Hong Kong for the years ended 30 June 2024 and 2023.

As at 30 June 2024, the Group has unused tax losses arising in Hong Kong of approximately RM11,021,000 (2023: RM7,740,000), in Malaysia of approximately RMNil (2023: RM430,000) and in the PRC of approximately RM9,167,000 (2023: RM5,106,000), which are available for offsetting against its future taxable profits for an indefinite period, a period of ten years and a period of five years respectively.

The resulting potential deferred tax assets arising in Hong Kong of approximately RM1,819,000 (2023: RM1,277,000), in Malaysia of approximately RMNil (2023: RM107,000) and in the PRC of approximately RM1,668,000 (2023: RM809,000) have not been recognised due to the unpredictability of future profit streams.

9. LOSS PER SHARE

The calculation of the basic and diluted loss per share attributable to the owners of Company is based on the following data:

	2024	2023
	RM'000	RM'000
Loss		
Loss for the year attributable to owners of the Company	<u>(32,744)</u>	<u>(8,718)</u>
Number of shares		
Weighted average number of ordinary shares for the purposes of basic earnings per share	1,000,000,000	1,000,000,000
Effect of dilutive potential ordinary shares:		
— Share options	<u>—</u>	<u>1,619,622</u>
Weighted average number of ordinary shares for the purposes of diluted earnings per share	<u>1,000,000,000</u>	<u>1,001,619,622</u>

No adjustment has been made to the basic loss per share amount presented for the year ended 30 June 2024 and 30 June 2023 in respect of a dilution as the impact of the outstanding share options had an anti-dilutive effect on the basic loss per share amount presented.

10. DIVIDEND

The board of directors does not recommend the payment of any dividend for the year ended 30 June 2024 (2023: Nil).

11. TRADE RECEIVABLES, OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	2024 <i>RM'000</i>	2023 <i>RM'000</i>
Trade receivables	76,945	57,656
Less: Allowance for impairment losses	<u>(22,987)</u>	<u>(3,339)</u>
	<u>53,958</u>	<u>54,317</u>
Advances paid to subcontractors and suppliers	17,291	4,184
Other receivables	5,079	839
Deposits	<u>678</u>	<u>855</u>
	23,048	5,878
Less: Allowance for impairment losses	<u>(876)</u>	<u>–</u>
	22,172	5,878
Prepayments	<u>700</u>	<u>567</u>
	<u><u>76,830</u></u>	<u><u>60,762</u></u>

Trade receivables are non-interest bearing and the normal trade credit terms granted by the Group range from 7 days to 180 days from the invoice dates. They are recognised at their original invoice amounts, which represent their fair values on initial recognition.

The ageing analysis of trade receivables, based on the invoice dates, as at 30 June 2024 and 2023 are as follows:

	2024 <i>RM'000</i>	2023 <i>RM'000</i>
1 to 90 days	34,155	20,825
91 to 180 days	22,782	8,220
181 to 270 days	1,591	10,592
271 to 360 days	2,750	345
Over 360 days	<u>15,667</u>	<u>17,674</u>
	<u><u>76,945</u></u>	<u><u>57,656</u></u>

The Group did not hold any collateral as security as at 30 June 2024. As at 30 June 2023, the Group's trade receivables of approximately RM17,008,000 were secured by the oil and related products owned by a debtor with current market value of approximately RM18,000,000 as collateral. These trade receivables of approximately RM17,008,000 were fully settled subsequent to the year-end date in early July 2024.

During the year ended 30 June 2024, the Group factoring part of its trade receivables owed by a debtor of RM1,300,000 (2023: RM3,968,000) with full recourse to a financial institution. In the event of default by the debtor, the Group is obligated to pay the financial institution the amount in default. Interest is charged at 4% (2023: 6.38%) on the proceeds received from the financial institution until the date the debtor repay or default. The Group is therefore exposed to the risks of credit losses and late payment in respect of the factoring debts.

The factoring transaction does not meet the requirements for de-recognition of financial assets as the Group retains substantially all risks and rewards of ownership of the factoring trade receivables. As at 30 June 2024, the trade receivables of RM1,300,000 (2023: RM3,968,000) continue to be recognised in the Group's financial statements even though they have been legally transferred to the financial institution. The carrying amount of the transferred assets and their associated liabilities approximates their fair value.

The Group applies the simplified approach to provide for ECLs prescribed by IFRS 9.

12. CONTRACT ASSETS

	2024 RM'000	2023 RM'000
Contract assets	52,963	38,768
Less: Allowance for impairment losses	(3,045)	(1,416)
	<u>49,918</u>	<u>37,352</u>

As at 30 June 2024, included in contract assets were accrued billings totaling RM41,275,000 (2023: RM33,846,000). Accrued billings relate to the Group's right to consideration for work completed and not billed, and such right is conditional upon the Group's future performance in satisfying the respective performance obligations at the reporting date in respect of civil and structural works contracts.

As at 30 June 2024, retention money for contract works amounted to RM11,688,000 (2023: RM4,922,000) are included in contract assets. Retention money is part of the consideration that the customers retain which is payable on successful completion of the contracts in order to provide the customers with assurance that the Group will complete its obligation satisfactorily under the contracts, rather than to provide financing to the customers. Retention money is unsecured, interest-free and recoverable at the end of the defects liability period of individual contracts. The expected timing of recovery or settlement of these contract assets at the end of each reporting period is as follows:

	2024 <i>RM'000</i>	2023 <i>RM'000</i>
Within one year	47,585	36,077
After one year	5,378	2,691
	<u>52,963</u>	<u>38,768</u>

The Group applies the simplified approach to provide for ECLs prescribed by IFRS 9.

13. TRADE AND OTHER PAYABLES

	2024 <i>RM'000</i>	2023 <i>RM'000</i>
Trade payables	53,864	27,654
Retention payables	1,222	1,352
Accruals	3,965	3,905
Provision for onerous contracts	–	167
Other payables	8,913	3,193
	<u>67,964</u>	<u>36,271</u>

Trade payables are non-interest bearing and the normal trade credit terms granted to the Group range from 30 days to 180 days (2023: 30 days to 180 days) from the invoice dates.

The ageing analysis of trade payables, based on the invoice dates, as at 30 June 2024 and 2023 are as follows:

	2024 <i>RM'000</i>	2023 <i>RM'000</i>
Within 30 days	31,358	11,600
31 to 60 days	2,297	1,425
61 to 90 days	2,601	78
Over 90 days	17,608	14,551
	<u>53,864</u>	<u>27,654</u>

Retention payables to subcontractors of contract works are interest-free and payable by the Group after the completion of maintenance period of the relevant contracts or in accordance with the terms specified in the relevant contracts.

Movements in the provision for onerous contracts for the year ended 30 June 2024 and 2023 are as follows:

	2024 <i>RM'000</i>	2023 <i>RM'000</i>
As at 1 July	167	167
Reversal of provision for the year (<i>Note 7</i>)	(167)	–
As at 30 June	<u>–</u>	<u>167</u>

14. SHARE CAPITAL

	Number	Amount <i>HK\$</i>	Amount <i>RM'000</i>
Ordinary shares of par value of HK\$0.01 each			
Authorised			
At 1 July 2022, 30 June 2023, 1 July 2023 and 30 June 2024	<u>10,000,000,000</u>	<u>100,000,000</u>	<u>53,000</u>
Ordinary shares of par value of HK\$0.01 each			
Issued and fully paid			
At 1 July 2022, 30 June 2023, 1 July 2023 and 30 June 2024	<u>1,000,000,000</u>	<u>10,000,000</u>	<u>5,300</u>

MANAGEMENT DISCUSSION AND ANALYSIS

Although the COVID-19 pandemic situation no longer constituted a public health emergency of international concern in early 2023, the global economic activities are still reeling from the aftermath of the pandemic. The situation has been further exacerbated by geopolitical tensions, inflationary pressures and high interest rates, resulting in a complex and volatile business environment. Meanwhile, the sluggish property market in the PRC continues to impact economic activities. These factors have adversely affect the overall performance of the Group. The Group will continue to closely monitor the economic circumstances and adjust its business strategy as necessary to cope with the changing market conditions and strive to improve the business performance.

The Group is principally engaged in civil and structural works in Malaysia and the PRC and trading of oil and related products in the PRC. During the Financial Year, the Group's revenue recorded a decrease by approximately RM79.8 million or 21.7% from approximately RM367.9 million for the year ended 30 June 2023 to approximately RM288.1 million for the Financial Year. The revenue generated from civil and structural works in Malaysia and the PRC, as well as the trading of oil and related products in the PRC contributed approximately 37.6% (2023: 24.9%) and 62.4% (2023: 75.1%) respectively of the total revenue of the Group.

CIVIL AND STRUCTURAL WORKS IN MALAYSIA

Despite the economic uncertainties, the Group's civil and structural works in Malaysia, including its product and services, revenue sources, and customers base, has remained relatively stable during the Financial Year. However, the Group is facing severe challenges in securing new projects, increased cost of materials and margin squeeze in Malaysia, mainly due to (i) scarcity of new projects and intense price competition in tenders; (ii) unrealistic price target set by project owners; and (iii) loss of experienced human capital in project planning, budgeting, and control in the industry due to weakening of Malaysian Ringgit, the experienced engineers have moved to work overseas. Given the shrinking market share, as elaborated above, the tender process has become exceptionally competitive. To maintain client relationships, uphold market presence and optimize resource utilization, the Group has implemented competitive pricing strategies. As a result, the revenue from civil and structural works in Malaysia increased from approximately RM50.9 million for the year ended 30 June 2023 to approximately RM56.0 million for the Financial Year, the gross profit increased from approximately RM2.0 million for the year ended 30 June 2023 to approximately RM3.6 million for the Financial Year and the gross profit margin maintained at approximately 6.4% and 3.9% for the years ended 30 June 2024 and 2023.

CIVIL AND STRUCTURAL WORKS IN THE PRC

However, there was no significant improvement in the PRC's economic environment, primarily due to sluggish property market sentiment. The Group's civil and structural works in the PRC experienced various challenges arising from increased competition, extended payment terms and delay in progress certification of construction and renovation works, customer payment delays as well as narrower profit margin. The Group's civil and structural works projects in the PRC mainly covered a range of construction, renovation works and provision of construction labour, i.e. educational institutions, such as colleges, Sino-German Ecopark, Economic and Trade Industrial Park, waterproof works as well as conference and exhibition center. These projects were typically initiated by local government and were closely tied to social community. However, these projects required to have the longer approval and settlement times by the project owners. The Group has slowed down negotiations for new projects to concentrate on completing existing projects on hand in the PRC and has focused on the collection process of trade receivables and contract assets to improve liquidity and financial stability. The Group has been proactive in communicating with customers and seeking improvements in project timelines and payment processes as well as monitoring the business circumstances. Despite the revenue from the civil and structural works in the PRC increased from approximately RM40.8 million for the year ended 30 June 2023 to approximately RM52.5 million for the Financial Year, the gross profit decreased from approximately RM3.9 million for the year ended 30 June 2023 to approximately RM0.8 million for the Financial Year and the gross profit margin was approximately 1.5% and 9.6% for the years ended 30 June 2024 and 2023, respectively. In addition, the expected credit loss (the "ECL") on trade receivables and contract assets related to the civil and structural works in the PRC significantly increased by approximately RM19.3 million for the Financial Year compared to the previous year. This increase was primarily attributable to the customer payment delays, which directly impact the ECL calculation by reflecting the negative changes in credit risk associated with the outstanding trade receivables and contract assets as at 30 June 2024.

TRADING OF OIL AND RELATED PRODUCTS IN THE PRC

Due to the sluggish market sentiment in the PRC, coupled with the impacts of property market downturn and the reduced infrastructure projects, the demand for petroleum refining finished products decreased and the prices weakened, which resulted in a decrease in demand for heavy raw oil. Taking into consideration of the impact of the Russia-Ukraine war, and the Isarel-Palestine conflict on international oil prices, the crude oil prices were volatile. The Group was unable to fully shift the extra cost of the increase in suppliers' prices to its customers. Given the challenging market conditions and the substantial capital requirement for international oil trading and new business development, the Group has taken a prudent approach to maintain its operation. As a result, the revenue from the trading of oil and related products in the PRC recorded a significant decreased by 35.0% from approximately RM276.2 million for the year ended 30 June 2023 to approximately RM179.6 million for the Financial Year, the gross profit decreased by 93.3% from approximately RM8.3 million for the year ended 30 June 2023 to approximately RM0.6 million for the Financial Year and the gross profit margin was approximately 0.3% and 3.0% for the years ended 30 June 2024 and 2023.

As a result of the foregoing, the Group's record a loss attributable to owners of the Company of approximately RM32.7 million for the Financial Year (2023: RM8.7 million). The deterioration of financial results for the Financial Year was mainly attributable to (i) the significant decrease in the Group's revenue and gross profit for the Financial Year compared to the previous year, and (ii) the significant increase in the net impairment loss on ECL on trade receivables, contract assets and other receivables from approximately RM1.7 million for the financial year ended 30 June 2023 to approximately RM22.1 million for the Financial Year.

BUSINESS REVIEW

Civil and Structural works in Malaysia

The Group is a civil and structural works contractor undertaking civil and structural works in the oil and gas industry in Malaysia with operational history since the 1970s. The Group is registered with a Construction Industry Development Board of Malaysia (the "CIDB") Grade G7 qualification in Category CE (Civil Engineering Construction), Category B (Building Construction) and Category ME (Mechanical and Electrical), which is the highest possible contractor licence under the CIDB and allows the Group to undertake civil and structural works of unlimited tender/contract value.

The Group's civil and structural works services generally involve (i) site preparation works such as earthwork, demolition works, and temporary facilities and infrastructure construction, including building temporary site offices, canteens, warehouses, etc.; (ii) civil works for process plants, involving reinforced concrete foundations, pipe supports, ponds, pits, underground and open drainage networks, paving work (including the use of gravel, concrete and asphalt) and related plant civil maintenance works; and (iii) building works (including the building of sub-station, field auxiliary rooms, workshop and storage buildings, etc.) in the oil and gas industry.

The following table sets forth the breakdown of the revenue by nature of works for the year ended 30 June 2024 and 2023:

	2024		2023	
	<i>RM'000</i>	<i>approximately %</i>	<i>RM'000</i>	<i>approximately %</i>
Site preparation works projects	2,922	5.2	500	1.0
Civil works projects	51,522	92.1	43,877	86.1
Building works projects	1,525	2.7	6,555	12.9
	<u>55,969</u>	<u>100.0</u>	<u>50,932</u>	<u>100.0</u>

Despite the economic uncertainties, the Group's civil and structural works in Malaysia, including its product and services, revenue sources, and customers base, has remained relatively stable. During the Financial Year under review, the revenue from civil and structural works in Malaysia increased by approximately 9.9% from approximately RM50.9 million for the year ended 30 June 2023 to approximately RM56.0 million for the Financial Year.

Site preparation works projects

Revenue from site preparation works projects increased from approximately RM0.5 million for the year ended 30 June 2023 to approximately RM2.9 million for the Financial Year. The increase was attributable to Project 53, which commenced for the financial year ended 30 June 2023 and was completed during the Financial Year.

Civil works projects

Revenue from civil works projects increased from approximately RM43.9 million for the year ended 30 June 2023 to approximately RM51.5 million for the Financial Year, representing an increase of approximately 17.4%.

The increase in revenue was mainly attributable to 4 completed projects during the Financial Year i.e. Project 1 (approximately RM1.1 million), Project 30 (approximately RM2.9 million), Project 50 (approximately RM0.3 million), and Project 55 (approximately RM2.0 million), 2 ongoing projects which commenced during the previous financial year i.e. Project 48 (approximately RM1.4 million) and Project 52 (approximately RM6.3 million), as well as the ongoing Project 54 (approximately RM18.4 million), which commenced during the Financial Year.

The increase was partially offset by the drop in revenue mainly from 11 completed projects during the Financial Year i.e. Project 26 (approximately RM0.9 million), Project 28 (approximately RM0.3 million), Project 31 (approximately RM0.9 million), Project 33 (approximately RM3.5 million), Project 35 (approximately RM0.2 million), Project 40 (approximately RM12.0 million), Project 42 (approximately RM0.5 million), Project 44 (approximately RM1.7 million), Project 46 (approximately RM1.5 million), Project 47 (approximately RM0.4 million), Project 49 (approximately RM1.2 million) and certain miscellaneous civil works (approximately RM1.6 million) as well as the ongoing Project 41 (approximately RM0.1 million), which commenced during the previous financial year.

Building works projects

Revenue from the building works projects decreased from approximately RM6.6 million for the year ended 30 June 2023 to approximately RM1.5 million for the Financial Year. The decrease in revenue was mainly attributable to 2 completed projects i.e. Project 51 (approximately RM1.6 million), which was completed last year and Project 45 (approximately RM3.4 million), which commenced last year and was completed during the Financial Year.

Projects on hand

As at 30 June 2024, the Group had 10 (2023: 10) projects on hand in Malaysia (including projects that have commenced but not yet completed and projects that have been awarded to the Group but not yet commenced). A summary of the projects on hand is set out below:

Project	Particulars and location	Type of works	Pengerang Integrated Petroleum Complex ("PIPC")/Non-PIPC projects	Commencement date	Expected Completion date
Project 40	A refinery at Pengerang	Civil works	PIPC	January 2022	October 2024
Project 41	A refinery at Pengerang	Civil works	PIPC	January 2022	December 2024
Project 48	A melamine plant at Kedah	Civil works	Non-PIPC	November 2022	September 2024
Project 52	A chemical plant at Kedah	Civil works	Non-PIPC	April 2023	October 2024
Project 54	A refinery at Pengerang	Civil works	PIPC	August 2023	September 2024
Project 56	A fuel depot at Westport Pulau Indah, Klang	Civil works	Non-PIPC	April 2024	September 2024
Project 57	An electronic factory in Kulim, Kedah	Civil works	Non-PIPC	June 2024	November 2024
Project 58	An oleochemical plant in Nilai, Negeri Sembilan	Civil works	Non-PIPC	July 2024	October 2024
Project 59	An oleochemical plant in Lahad Datu, Sabah	Building works	Non-PIPC	July 2024	November 2024
Project 60	A refinery in RAPID Pengerang	Civil works	PIPC	July 2024	February 2025

Civil and Structural Works in the PRC

The Group acquired 75% equity interests of 青島鑫弘耀建設科技有限公司 (Qingdao Xinhongyao Construction Technology Company Limited*) (“**Xinhongyao Construction**”) in April 2022, which was established in the PRC and it is currently carrying on business of construction and renovation works projects in the PRC. The scope of business of Xinhongyao Construction included design of construction projects; professional construction operations; residential interior decoration and renovation; general contracting of housing complex and municipal infrastructure projects and various types of engineering construction activities.

Xinhongyao Construction has obtained the Qualification Certificate for Construction Enterprise (建築企業資質證書) for Grade II for Professional Contracting for Waterproofing, Corrosion and Heat Preservation Engineering and Grade I for Professional Contracting of Building Decoration and Engineering (防水防腐保溫工程專業承包貳級和建築裝修裝飾工程專業承包壹級), and the Construction Enterprise Safety Production License (建築施工企業安全生產許可證). All of the above-mentioned certificates and licenses are within the validity period. During the Financial Year, Xinhongyao has also obtained certifications for GB/T 19001-2016/ISO 9001:2015 (Quality Management System Certification 質量管理體系認證), GB/T 24001-2016/ISO14001:2015 (Environmental Management System Certification 環境管理體系認證), and GB/T 45001-2020/ISO 45001:2018 (Occupational Health and Safety Management System Certification 職業健康安全管理体系認證).

The Group’s civil and structural works in the PRC experienced various challenges arising from increased competition, extended payment terms and delay in progress certification of construction and renovation works, customer payment delays as well as narrower profit margin. The Group’s civil and structural works projects in the PRC mainly covered a range of construction, renovation works and provision of construction labour, i.e. educational institutions, such as colleges, Sino-German Ecopark, Economic and Trade Industrial Park, waterproof works as well as conference and exhibition center. These projects were typically initiated by local government and were closely tied to social community. However, these projects required to have the longer approval and settlement times by the project owners. The Group has slowed down negotiations for new projects to concentrate on completing existing projects on hand in the PRC and has focused on the collection process of trade receivables and contract assets to improve liquidity and financial stability. The Group has been proactive in communicating with customers and seeking improvements in project timelines and payment processes as well as monitoring the business circumstances.

During the Financial Year, the revenue from the civil and structural works in the PRC increased by approximately 28.8% from approximately RM40.8 million for the year ended 30 June 2023 to approximately RM52.5 million for the Financial Year.

The increase in revenue was mainly attributable to 2 completed projects during the Financial Year i.e. Project 11 (approximately RM8.0 million) and Project 12 (approximately RM0.7 million), and 6 ongoing projects which commenced during the Financial Year i.e. Project 14 (approximately RM18.1 million), Project 15 (approximately RM1.1 million), Project 16 (approximately RM6.2 million), Project 17 (approximately RM3.1 million), Project 18 (approximately RM3.6 million) and Project 19 (approximately RM1.7 million).

The increase was partially offset by the drop in revenue for 6 completed projects, which were completed or near completion for the previous financial year i.e. Project 1 (approximately RM2.2 million), Project 2 (approximately RM1.8 million), Project 4 (approximately RM0.2 million), Project 5 (approximately RM6.0 million), Project 6 (approximately RM3.6 million), Project 7 (approximately RM12.3 million), and 2 ongoing projects which commenced during the previous financial year i.e. Project 8 (approximately RM2.2 million) and Project 10 (approximately RM2.0 million) as well as completed certain construction and renovation works projects of approximately RM0.5 million.

Projects on hand

As at 30 June 2024, the Group had 9 (30 June 2023: 7) projects on hand in the PRC (including projects that have commenced but not yet completed and projects that have been awarded to the Group but not yet commenced). A summary of the projects on hand is set out below:

Project	Particular and location	Type of works	Commencement date	Expected completion date
Project 8	A college in Laiyang City, Shandong Province	Construction works	January 2023	October 2024
Project 9	A college in Laiyang City, Shandong Province	Construction works	April 2023	October 2024
Project 10	A building in Licang district, Qingdao	Renovation works	January 2023	December 2024
Project 14	Economic and Trade Industrial Park in Shandong Province	Provision of construction labour	December 2023	November 2024
Project 15	Waterproof works in Shandong Province	Construction works	January 2024	November 2024
Project 16	A college in Qingdao City West Coast New Area, Shandong Province	Construction works	March 2024	August 2024
Project 17	An innovation center in Qingdao West Coast New Area, Shandong Province	Renovation works	November 2023	August 2024
Project 18	A building in Laoshan District, Qingdao City	Construction works	April 2024	November 2024
Project 19	A building in Shinan District, Qingdao City	Construction works	June 2024	October 2024

Trading of Oil and Related Products in the PRC

Due to the sluggish market sentiment in the PRC, coupled with the impacts of property market downturn and the reduced infrastructure projects, the demand for petroleum refining finished products decreased and the prices weakened, which resulted in a decrease in demand for heavy raw oil. Taking into consideration of the impact of the Russia-Ukraine war, and the Isarel-Palestine conflict on international oil prices, the crude oil prices were volatile. The Group was unable to fully shift the extra cost of the increase in suppliers' prices to its customers. Given the challenging market conditions and the substantial capital requirement for international oil trading and new business development, the Group has taken a prudent approach to maintain its operation. As a result, the revenue from the trading of oil and related products in the PRC recorded a significant decreased by 35.0% from approximately RM276.2 million for the year ended 30 June 2023 to approximately RM179.6 million for the Financial Year.

OUTLOOK

According to the World Bank's Global Economic Prospect Report for June 2024, the global economy is stabilizing, following several years of overlapping negative shocks. Despite elevated financing costs and heightened geopolitical tensions, global activity firmed in nearly 2024.

However, we expect the financial year 2024/2025 to be equally challenging for the Group. The post-pandemic impacts, geopolitical tensions and persistently high interest rates create strong economy headwinds. Challenges in securing new projects and margin squeeze in Malaysia and the PRC, coupled with a sluggish property market and infrastructure projects in the PRC, also creates further uncertainty to the business environments.

In this regard, the Group has been cautious while actively looking for new projects in order to maintain its foothold in the industry besides exploring opportunities in both East and West Malaysia, as well as in neighbouring countries and the PRC. In addition, the Group will continue to explore and expand its customer base and source of supply to diversify the existing businesses. The Board will from time to time reviews its existing businesses and explores other business and investment opportunities, including but not limited to energy related processing and logistic business, with a view to diversifying the business of the Group.

FINANCIAL REVIEW

Civil and Structural works in Malaysia

Despite the economic uncertainties, the Group's civil and structural works in Malaysia, including its product and services, revenue sources, and customers base, has remained relatively stable during the Financial Year. However, the Group is facing severe challenges in securing new projects, increased cost of materials and margin squeeze in Malaysia. Given the shrinking market share, the tender process has become exceptionally competitive. To maintain client relationships, uphold market presence and optimize resource utilization, the Group has implemented competitive pricing strategies.

Revenue

During the Financial Year under review, the revenue from civil and structural works in Malaysia increased by approximately 9.9% from approximately RM50.9 million for the year ended 30 June 2023 to approximately RM56.0 million for the Financial Year.

Cost of sales

The Group's cost of sales from civil and structural works in Malaysia mainly comprises cost of direct materials, subcontracting charges, direct labour. The following table sets out the breakdown of the Group's direct costs during the year ended 30 June 2024 and 2023:

	2024		2023	
	<i>RM'000</i>	<i>approximately %</i>	<i>RM'000</i>	<i>approximately %</i>
Direct materials	16,178	30.9	14,439	29.5
Subcontracting charges	11,533	22.0	11,897	24.3
Direct labour	15,887	30.3	13,493	27.6
Rental of machinery and equipment	1,457	2.8	1,601	3.3
Depreciation	1,470	2.8	2,091	4.2
Other costs	5,884	11.2	5,435	11.1
Total	52,409	100.0	48,956	100.0

The Group's cost of sales from civil and structural works in Malaysia during the Financial Year mainly comprised:

- (a) direct materials, which mainly represent direct costs for the purchase of construction materials, such as sand, steel, concrete, wood and fuel, that are directly attributable to the project works;
- (b) subcontracting charges, which represent fees and charges paid to or payable to subcontractors who provide civil works, site preparation works and/or building works at project sites;
- (c) direct labour, which represents remuneration to employees directly attributable to the projects; and
- (d) other costs, which include various miscellaneous expenses such as transportation fee, safety consultancy fee and insurance expenses for the Group's projects.

The Group's cost of sales from civil and structural works in Malaysia increased from approximately RM49.0 million for the year ended 30 June 2023 to approximately RM52.4 million for the Financial Year, representing an increase of approximately 7.1% which is in line with increase in revenue.

Consumption of direct materials and their costs may vary from project to project, as (i) the consumption of raw materials varies according to different types of works performed; and (ii) the cost of direct materials may be agreed to be borne by the Group or by its customers or subcontractors depending on the contract terms with different customers and subcontractors, resulting in fluctuations in the proportions of these costs from project to project.

Gross profit and gross profit margin

In line with the increase in revenue, the Group's gross profit from civil and structural works in Malaysia increased from approximately RM2.0 million for the year ended 30 June 2023 to approximately RM3.6 million for the Financial Year, representing an increase of approximately 80.2%, while the Group's gross profit margin increased from approximately 3.9% for the year ended 30 June 2023 to approximately 6.4% for the Financial Year.

Civil and Structural Works in the PRC

During the Financial Year, the Group's civil and structural works in the PRC experienced various challenges arising from increased competition, extended payment terms and delay in progress certification of construction and renovation works, customer payment delays as well as narrower profit margin. The Group's civil and structural works projects in the PRC mainly covered a range of construction, renovation works and provision of construction labour, i.e. educational institutions, such as colleges, Sino-German Ecopark, Economic and Trade Industrial Park, waterproof works as well as conference and exhibition center. These projects were typically initiated by local government and were closely tied to social community. However, these projects required to have the longer approval and settlement times by the project owners. The Group has slowed down negotiations for new projects to concentrate on completing existing projects on hand in the PRC and has focused on the collection process of trade receivables and contract assets to improve liquidity and financial stability. The Group has been proactive in communicating with customers and seeking improvements in project timelines and payment processes as well as monitoring the business circumstances.

Revenue

The Group's revenue from civil and structural works in the PRC increased by approximately 28.8% from approximately RM40.8 million for the year ended 30 June 2023 to approximately RM52.5 million for the Financial Year.

Cost of sales

The Group's cost of sales from civil and structural works in the PRC mainly comprises cost of direct materials, subcontracting fee, direct labour and other direct costs. In line with the increase in revenue, the Group's cost of sales from civil and structural works in the PRC was approximately RM51.7 million (2023: RM36.8 million) during the Financial Year. The increase was mainly attributable to the increased subcontracting of construction tasks to subcontractors.

Gross profit and gross profit margin

The Group's gross profit from civil and structural works in the PRC was approximately RM0.8 million for the Financial Year (2023: RM3.9 million). The decrease of gross profit was mainly attributable to the new provision of construction labour projects contributed lower gross profit and the increased in subcontracting of construction tasks to subcontractors. With combined effects of revenue and cost of sales from civil and structural works in the PRC, the Group's gross profit margin from civil and structural works in the PRC was approximately 1.5% (2023: 9.6%).

Trading of Oil and Related Products in the PRC

Due to the sluggish market sentiment in the PRC, coupled with the impacts of property market downturn and the reduced infrastructure projects, the demand for petroleum refining finished products decreased and the prices weakened, which resulted in a decrease in demand for heavy raw oil. Taking into consideration of the impact of the Russia-Ukraine war, and the Isarel-Palestine conflict on international oil prices, the crude oil prices were volatile. The Group was unable to fully shift the extra cost of the increase in suppliers' prices to its customers. Given the challenging market conditions and the substantial capital requirement for international oil trading and new business development, the Group has taken a prudent approach to maintain its operation.

Revenue

During the Financial Year, the Group's revenue from trading of oil and related products in the PRC significantly decreased by approximately 35.0% from approximately RM276.2 million for the year ended 30 June 2023 to approximately RM179.6 million for the Financial Year.

Cost of sales

The Group's cost of sales from trading of oil and related products in the PRC mainly comprises cost of direct materials, storage fee and transportation fee. During the Financial Year under review, the Group's cost of sales from trading of oil and related products decreased from approximately RM267.9 million for the year ended 30 June 2023 to approximately RM179.1 million for the Financial Year, representing a decrease of approximately 33.2%, which is in line with the decrease in revenue.

Gross profit and gross profit margin

The Group's gross profit from trading of oil and related products in the PRC was approximately RM0.6 million for the Financial Year (2023: RM8.3 million). The decrease in gross profit mainly attributable to lower demand and price volatility for oil and related products, resulting in less revenue and lower gross profit margin during the Financial Year. With combined effects of revenue and cost of sales from trading of oil and related products, the Group's gross profit margin from trading of oil and related products was 0.3% (2023: 3.0%).

Selling and distribution expenses

The Group's selling and distribution expenses mainly comprised salary and benefits of our sales and marketing staff, entertainment and promotional expenses as well as travelling expenses in the PRC. During the Financial Year, the selling and distribution expenses were approximately RM0.7 million (2023: RM1.5 million). The decrease was mainly due to reduction of employee and relevant expenses as result of decrease in revenue.

Administrative expenses

The Group's administrative expenses were remained relatively stable at approximately RM21.1 million and approximately RM20.8 million for the year ended 30 June 2023 and 2024, respectively. The administrative expenses of the Group primarily consist of short-term leases expenses, depreciation of property, plant and equipment and right-of-use assets and employee benefits expense and other expenses, in which the employee benefits expenses constituted the main component account for approximately 63.7% (2023: 61.7%) of administrative expenses.

Net impairment loss on trade receivables, contract assets and other receivables

The Group had adopted the simplified approach to account for ECL as prescribed by IFRS9. Throughout the Financial Year, the Group consistently followed the same methodology for the statistical analysis and judgement for the ECL assessment. The Group also engaged an independent valuer to assess the key estimates, assumptions and calculations. In assessing the recoverability of the trade receivables, contract assets and other receivables, the management had performed a detailed analysis based on the independent valuation report, available customers' historical data, market conditions as well as forward-looking estimates at the reporting date. The ECLs amount is recognised as the impairment loss in the consolidated statement of profit or loss and other comprehensive income.

During the Financial Year, the Group recognised the net impairment loss on ECL on trade receivables, contract assets and other receivables of approximately RM22.1 million (2023: RM1.7 million). As at 30 June 2024, the provision for impairment loss on trade receivables, contract assets and other receivables amounted to approximately RM23.0 million (2023: RM3.3 million), RM3.0 million (2023: RM1.4 million) and RM0.9 million (2023: Nil), respectively. The increase in ECL was primarily attributable to the customer payment delays, which directly impact the ECL calculation by reflecting the negative changes in credit risk associated with the outstanding trade receivables and contract assets as at 30 June 2024.

The Group actively monitors the status of its customers and conducts ongoing reviews of the business relationships. To recover overdue debts, the Group has established monitoring procedures and takes follow-up action where appropriate. The Group has been proactive in communicating with customers and seeking improvements in project timelines and payment processes. The Group has slowed down negotiations for new projects in the PRC to concentrate on completing existing projects on hand in the PRC and has focused on the collection process of trade receivables. The Group has maintained detailed records of communications with customers regarding overdue trade receivables and gathered feedback from customers to understand any issues that might be causing payment delays. At each reporting date, the Group assesses the recoverability of trade receivables, contract assets and other receivables to ensure that adequate impairment losses are made for irrecoverable amounts. As a result, the Directors consider the provision for impairment loss on trade receivables, contract assets and other receivables as at 30 June 2024 to be justifiable.

Finance costs

Finance costs represented interest on bank overdrafts, bank and other borrowings and lease liabilities. For the year ended 30 June 2024 and 2023, the Group recorded finance costs of approximately RM0.4 million and RM0.8 million, respectively. The decrease was mainly due to decreased bank and other borrowings and lease liabilities for the Financial Year.

Income Tax Expense

The Group's income tax expense was approximately RM77,000 for the Financial Year (2023: RM1.7 million). The decrease was mainly due to the decrease in overall revenue and profit of the Group during the Financial Year.

Loss and Loss per Share

As a result of the foregoing, the Group's record a loss attributable to owners of the Company of approximately RM32.7 million for the Financial Year (2023: RM8.7 million). The loss for the Financial Year was mainly attributable to (i) the significant decrease in the Group's revenue and gross profit for the Financial Year compared to the previous year, and (ii) the significant increase in the net impairment on ECL on trade receivables, contract assets and other receivables. The loss per share for the Financial Year was approximately RM3.27 sen (2023: RM0.87 sen).

Key Financial Ratio

		As at/for the year ended	
		30 June	
	<i>Note</i>	2024	2023
Current ratio (<i>times</i>)	<i>1</i>	2.3	3.4
Quick ratio (<i>times</i>)	<i>2</i>	2.3	3.0
Gearing ratio (%)	<i>3</i>	4.5	6.4
Debt to equity (%)	<i>4</i>	N/A	N/A
Return on equity (%)	<i>5</i>	(35.4)	(5.9)
Return on total assets (%)	<i>6</i>	(20.9)	(4.3)
Interest coverage (<i>times</i>)	<i>7</i>	(104.4)	(7.1)

Notes:

1. Current ratio is total current assets divided by total current liabilities.
2. Quick ratio is total current assets less inventories divided by total current liabilities.
3. Gearing ratio is total debt (i.e. sum of lease liabilities and borrowings) divided by total equity and multiplied by 100%.
4. Debt to equity ratio is total debt (i.e. sum of lease liabilities and borrowings) less cash and cash equivalents divided by total equity and multiplied by 100%.
5. Return on equity is (loss) for the year divided by total equity and multiplied by 100%.
6. Return on total assets is (loss) for the year divided by total assets and multiplied by 100%.
7. Interest coverage is (loss) before interest and tax divided by finance costs.

Liquidity, Financial Resources and Capital Structure

As at 30 June 2024,

- a. the Company's issued capital was RM5.3 million (or HK\$10.0 million equivalent) and the number of its issued ordinary Shares was 1,000,000,000 Shares of HK\$0.01 each;
- b. the Group had total pledged time deposits as well as cash and cash equivalents of approximately RM6.6 million (2023: RM6.4 million) and approximately RM28.9 million (2023: RM45.9 million), respectively, most of which were denominated in Hong Kong dollar (HK\$), United States Dollar (USD), Malaysian Ringgit (RM) and Renminbi (RMB);
- c. the Group had lease liabilities and bank and other borrowings of approximately RM0.8 million (2023: RM2.2 million) and RM4.0 million (2023: RM7.1 million), respectively. All of the lease liabilities and bank borrowings were denominated in RM and RMB; and
- d. the Group's total equity attributable to owners of the Company was approximately RM110.9 million (2023: RM143.0 million). The capital of the Company mainly comprises share capital and reserves.

Treasury Policy

The Group has adopted a prudent treasury management policy to (i) ensure that the Group's funds are properly and efficiently collected and deployed such that there is no material shortfall in cash which may interrupt the Group's daily business obligations; (ii) maintain sufficient level of funds to settle the Group's capital commitment when they fall due; (iii) maintain adequate liquidity to cover the Group's operation cash flows, project expenditures and administrative expenses; and (iv) streamline the Group's operational processes to achieve savings in construction-related costs, maintenance and other operating costs. The Board closely monitors the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities, and other commitments can meet its funding requirements all the time.

Dividend

The Board does not recommend the payment of a final dividend for the Financial Year (2023: Nil).

Significant Investments, Material Acquisitions or Disposals of Subsidiaries and Associated Companies

Save as disclosed in this announcement, the Group has no significant investments, material acquisitions or disposals of subsidiaries and associated companies during the Financial Year.

Capital Commitments

As at 30 June 2024 and 2023, the Group had no significant capital commitments.

Pledge of Assets

As at 30 June 2024, certain freehold land with net carrying amount of RM4.7 million (2023: RM4.7 million), certain right-of-use assets of leasehold land and buildings with total net carrying amount of approximately RM1.6 million (2023: RM1.6 million), and time deposit of approximately RM6.6 million (2023: RM6.4 million) were pledged as securities for the bank facilities granted to the Group.

Future Plan for Material Investments and Capital Assets

Save as disclosed in this announcement, the Group does not have any concrete plan for material investments or capital assets for the coming year.

Contingent Liabilities

As at 30 June 2024, the Group had no significant contingent liabilities or outstanding litigation (2023: Nil).

Events after Reporting Period

Save as disclosed in this announcement, the Board is not aware of any significant event requiring disclosure that has taken place subsequent to 30 June 2024 and up to the date of this announcement.

Pledge of Shares by the Controlling Shareholder

The Company had been notified that an aggregate of 600,000,000 Shares (the “**Pledged Shares**”) held by TBKS International had been pledged on 28 September 2021 in favour of an independent third party (the “**Lender**”) as a security for a loan facility of HK\$180,000,000 provided by the Lender to TBKS International. The Pledged Shares represented 60% of the issued share capital of the Company as at the date of this announcement.

Foreign Currency Risk

The Group operates mainly in Malaysia, fluctuations in the Malaysian ringgit's value against other currencies will create foreign currency translation gains or losses and may have an adverse effect on the Group's business, financial condition and results of operations. Any imposition, variation or removal of foreign exchange controls may adversely affect the value, translated or converted into USD, RMB or HK\$, of the Group's net assets, earnings or any declared dividends. Consequently, this may adversely affect the Group's ability to pay dividends or satisfy other foreign exchange requirements.

The management will monitor foreign currency exposure of the Group and will consider undertaking foreign exchange hedging activities to reduce the impact of foreign exchange rate movements on the Group's operating results. The Group had not used any derivative financial instrument for the Financial Year.

Employees and Remuneration Policy

As at 30 June 2024, the Group had 513 (2023: 510) employees (including foreign labour). The Group's employees are invaluable assets of the Group and it is dedicated to managing human capital. The Directors believe that continuous staff training and development will not only improve the Group's staff's performance, but will also enhance loyalty and staff morale. For its new recruits, the Group offers induction training courses which cover practical and technical aspects of their works, together with its corporate culture and core value. Remuneration packages the Group's offer to its staff includes basic salary, discretionary bonuses and allowance. For the Financial Year, the Group's employee cost, including Directors' emoluments, were approximately RM30.0 million (2023: RM28.0 million). The Directors review the performance of the Group's employees on a periodical basis in order to determine salary adjustment and promotions and keep the Group's remuneration package competitive.

Comparison of Business Objectives and Strategies with Actual Business Progress

As set out in the prospectus of the Company dated 16 September 2019 (the "**Prospectus**") and the announcement of the Company in relation to change in use of proceeds dated 31 January 2022 (the "**Announcement**") , the business objectives and strategies of the Group are (i) to reserve more capital to satisfy the Group's potential customers' requirement for performance bond; (ii) to expand the Group's workforce; (iii) to acquire machinery; (iv) to finance for the upfront expenditures of new projects; (v) to acquire business; (vi) to set aside for working capital purpose; (vii) to expand and develop of the trading of oil and related products (the "**Oil Trading Business**") and (viii) future investment opportunities in project(s) including but not limited to petrochemical, mineral resources, natural resources, financial investment and oil logistics.

An analysis comparing the future plans and use of proceeds contained in the Prospectus and the Announcement with the Group’s actual business progress for the period from the Listing Date to 30 June 2024 (the “**Relevant Period**”) is set out below:

- | | | |
|-----|--|---|
| i. | To reserve more capital to satisfy the Group’s potential customers’ requirement for performance bond | — To purchase performance bond as required for any new project |
| ii | To expand the Group’s workforce | <ul style="list-style-type: none"> — To carry out recruitment including project director, project manager, construction manager, project control manager, interface coordinator, quality assurance engineer environmental manager, quality control head, quality control site manager, health, safety, security and environment head, health, safety, security and environment site manager — Additional staff costs for retaining the aforesaid additional staff |
| iii | To acquire machinery | — To acquire 2 cranes, 3 excavators, dumpers, low loader, 2 roller compactors, water truck, arm roll lorry, micro-bus, compressor, bar benders/cutters, towel lighting, generator |
| iv | To finance for the upfront expenditures of new projects | — To pay for the upfront costs of the Group’s projects including startup costs such as subcontracting charges for work done by subcontractors, material costs and direct labour costs |
| v | To acquire business | — To acquire engineering contractors which have Bumiputera ownership |
| vi | To set aside for working capital purpose | — To set aside, together with internal resources of the Group, for general working capital purpose |

- vii To expand and develop of the Oil Trading Business — To develop northern PRC market of the Oil Trading Business
- To expand its customer base
- To secure a supply of higher quality oil products
- viii Future investment opportunities — To pursue future investment opportunities in project(s) including but not limited to petrochemical, mineral resources, natural resources, financial investment and oil logistics

Use of Proceeds

The total net proceeds from the share offer received by the Company after deducting underwriting fees and other related listing expenses were approximately HK\$85.0 million (equivalent to RM45.0 million) (the “**Net Proceeds**”). As at 30 June 2024, all of the unutilised Net Proceeds (the “**Unutilised Net Proceeds**”) were deposited in the licensed bank or financial institution in Hong Kong, Malaysia or the PRC. During the Relevant Period, the Net Proceeds has been applied as follows:

	Original allocation of the Net Proceeds disclosed in the Prospectus and the 2019 Annual Report <i>HK\$'million</i>	Revised allocation of the Net Proceeds disclosed in the Announcement <i>HK\$'million</i>	Utilised amount of the Net Proceeds up to 30 June 2023 <i>HK\$'million</i>	Unutilised Net Proceeds brought forward from 30 June 2023 <i>HK\$'million</i>	Utilised amount of Net Proceeds during the Financial Year <i>HK\$'million</i>	Unutilised Net Proceeds as at 30 June 2024 <i>HK\$'million</i>
i To reserve more capital to satisfy the Group's potential customers' requirement for performance bond	8.9	(8.9)	-	-	-	-
ii To expand the Group's workforce	13.4	13.4	-	-	-	-
iii To acquire machinery	17.8	(17.8)	-	-	-	-
iv To finance for the upfront expenditures of new projects	26.7	(8.6)	(11.9)	6.2	-	6.2
v To acquire business	13.4	(13.4)	-	-	-	-
vi To set aside for working capital purpose	4.8	12.1	(16.9)	-	-	-
vii To expand and develop of the Oil Trading Business	-	40.0	(40.0)	-	-	-
viii Future investment opportunities	-	10.0	(4.2)	5.8	-	5.8
	<u>85.0</u>	<u>0</u>	<u>(73.0)</u>	<u>12.0</u>	<u>-</u>	<u>12.0</u>

CHANGE IN USE OF PROCEEDS

As disclosed in the interim report dated 27 February 2023, the Unutilised Net Proceeds are expected to be fully utilised within 12 months, by 27 February 2024. Such expected timeline is based on the estimation made by the Group which might be subject to changes in accordance with the change in market conditions from time to time.

As at the date of this announcement, the Unutilised Net Proceeds amounted to approximately HK\$12 million. After careful consideration and detailed evaluation of the Group's operations and business strategies, the Board has resolved to allocate the Unutilized Proceeds, including (i) approximately HK\$6.2 million for financing the upfront expenditures of new projects and (ii) approximately HK\$5.8 million for future investment opportunities of the Group, to be used as general working capital of the Group, which are expected to be fully utilized by 30 June 2025.

REASONS FOR CHANGE IN USE OF PROCEEDS

Since the global economic activities are still reeling from the aftermath of the pandemic, the situation has been further exacerbated by geopolitical tensions, inflationary pressures and high interest rates, resulting in a complex and volatile business environment. Meanwhile, the sluggish property market in the PRC continues to impact economic activities. These factors have adversely affect the overall performance of the Group. In view of the above, the Group has adopted a cautious and prudent approach in its operation and investment strategies. The Board evaluates the trends in the economic and business environment in Malaysia and the PRC to determine the most effective and efficient use of the Unutilised Net Proceeds.

The Board considers that the change in use of the Unutilised Net Proceeds will allow the Group to deploy its financial resources more effectively and is in the interests of the Company and its shareholders as a whole and will not have any material adverse effect on the existing business and operations of the Group.

SHARE OPTION SCHEME

Pursuant to the written resolutions of all the Shareholders passed on 5 September 2019, the Company adopted the share option scheme of the Company (the “**Share Option Scheme**”). The terms of the Share Option Scheme are in accordance with the provisions of Chapter 17 of the Listing Rules. The purpose of the Share Option Scheme is to enable the Board to grant options to employees, any supplier of goods or services, any customer, any person or entity that provides research, development or other technological support, any shareholder or other participants who contributes to the development and growth of the Group or any invested entity (the “**Eligible Persons**”) as incentives or rewards for their contribution or potential contribution to the Group and to recruit and retain high calibre Eligible Persons and attract human resources that are valuable to the Group.

On 12 May 2021, a total of 10,000,000 share options (the “**Share Option(s)**”) were granted to 2 Eligible Persons and each Share Option shall entitle the holder of the Share Option to subscribe for one Share upon exercise of such Share Option at an exercise price of HK\$0.35 per Share. Subject to the terms of the Share Option Scheme, the Share Options shall be exercisable at any time during the period from 12 May 2021 to 11 May 2026 (both dates inclusive). The closing price of the Shares on the date of the grant of the Share Options was HK\$0.34 per Share and the closing price of the Shares immediately before the date of the grant of the Share Options was HK\$0.345 per Share. None of the Grantees is the Director, chief executive or substantial Shareholder of the Company or any of their respective associates (as defined under the Listing Rules) as at the date of grant. Apart from that, no options were granted, exercised, cancelled or lapsed in accordance with the terms of the Share Option Scheme. Details of the above grant of the Share Options were set out in the Company’s announcement dated 12 May 2021.

As at 30 June 2024, the total number of securities available for issue under the Share Option Scheme was 90,000,000, representing 9% of the entire issued share capital of the Company. Movements of Share Options during the Period are as below:

Name and category of participant	Date of grant	Exercise price HK\$	Outstanding at 1 July 2023	Granted during the Financial Year	Exercised during the Financial Year	Cancelled/ Lapsed during the Financial Year	Outstanding at 30 June 2024	Validity period of the Share Options
Mr. Lam Tze Chung, a director of a subsidiary of the Company	12 May 2021	0.35	5,000,000	-	-	-	5,000,000	12 May 2021 to 11 May 2026
Employee	12 May 2021	0.35	5,000,000	-	-	-	5,000,000	12 May 2021 to 11 May 2026
Total:			<u>10,000,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10,000,000</u>	

PURCHASE, SALE OR REDEMPTION OF THE LISTED SECURITIES OF THE COMPANY

No purchase, sale or redemption of the Company’s listed securities was made by the Company or any of its subsidiaries during the Financial Year.

SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 of the Listing Rules (the “**Model Code**”) as its own code of conduct regarding Directors’ securities transactions. Having made specific enquiries of the Directors, all the Directors have confirmed that they have complied with the requirements of the Model Code throughout the Financial Year.

CORPORATE GOVERNANCE

The Company is committed to fulfilling its responsibilities to the Shareholders and protecting and enhancing Shareholders’ value through good corporate governance.

The Board recognises the importance of good corporate governance in management and internal procedures so as to achieve effective accountability. The Company has adopted the principles and the code provisions of the Corporate Governance Code (the “**CG code**”) as set out in Appendix C1 of the Listing Rules.

To the best of the knowledge of the Board, the Company has complied with the applicable CG code during the Financial Year. The Board will periodically review on the Company’s corporate governance functions and will continuously improve the Company’s corporate governance practices by assessing their effectiveness with evolving standards to meet changing circumstances and needs.

AUDIT COMMITTEE

The Audit Committee was established on 5 September 2019 with written terms of reference in compliance with Rule 3.21 of the Listing Rules and the CG Code. The Audit Committee comprises three independent non-executive Directors, namely Mr. Chu Hoe Tin, Mr. Ng Ying Kit and Mr. Wong Sze Lok. The chairman of the Audit Committee is Mr. Chu Hoe Tin.

The audited consolidated financial statements for the year ended 30 June 2024 have been reviewed by the Audit Committee, which was of the opinion that the preparation of such results complied with the applicable accounting standards and requirements as well as the Listing Rules and that adequate disclosures have been made.

SCOPE OF WORK OF BDO LIMITED

The figures in respect of the Group's consolidated statement of financial position and consolidated statement of profit or loss and other comprehensive income and the related notes thereto for the year ended 30 June 2024 as set out in this preliminary announcement have been agreed by the Company's auditor, BDO Limited, to the amounts set out in the Group's audited consolidated financial statements for the Financial Year. The work performed by BDO Limited in this respect did not constitute an assurance engagement in accordance with Hong Kong Standards on Auditing, Hong Kong Standards on Review Engagements or Hong Kong Standards on Assurance Engagement issued by Hong Kong Institute of Certified Public Accountants and consequently no assurance has been expressed by BDO Limited on this preliminary announcement.

PUBLICATION ON THE COMPANY AND STOCK EXCHANGE'S WEBSITES

This annual results announcement is published on the websites of the Company (www.tbkssb.com.my) and the Stock Exchange (www.hkexnews.hk), respectively. The annual report of the Company for the year ended 30 June 2024 will be despatched to Shareholders and available on the same websites in due course.

By order of the Board
TBK & Sons Holdings Limited
Tan Hun Tiong
Chairman

Hong Kong, 27 September 2024

As at the date of this announcement, the Board comprises Mr. Tan Hun Tiong, Mr. Tan Han Peng, Mr. Tang Zhiming and Mr. Chen Da as executive Directors; Ms. Chooi Pey Nee as non-executive Director; and Mr. Chu Hoe Tin, Mr. Ng Ying Kit and Mr. Wong Sze Lok as independent non-executive Directors.